



March 13, 2012

Mr. Chuck Borre' – Vice President of Operations
TRIAD Steel Services Inc.
2501 W. Behrend Dr., Suite 21
Phoenix, AZ 85027

Re: Palomar College Industrial Technology Center, San Marcos, CA
Letter of Recommendation and Appreciation

Dear Chuck,

Please except this letter of recommendation and appreciation for your truly outstanding structural and miscellaneous steel work on this project.

As you know, this was a challenging California-DSA school project, including: unusual & unique building architecture, multiple adjacent building structures, interior heavy lift cranes, multiple exterior skin systems, and difficult site access constraints. TRIAD Steel met and exceeded these challenges, completing its steel work on time and on budget.

I was particularly impressed with your ability to navigate the logistics of fabricating your structural steel in Arizona, coordinating the necessary DSA steel inspections, and installing it in California. Your office and field staff handled this process seamlessly.

Additionally, your work to effectively deal with changing project conditions, plan revisions, and the multitude of owner requested cost proposals was timely and professional. TRIAD was clearly a strong "team player" that the owner, architect, construction manager, and Jaynes all frequently relied upon to help solve challenging job site issues. You did so frequently and with superior results.

Chuck, what I remember most is that ***TRIAD Steel always did what they said they would do, when they said they would do it.*** Accordingly, please feel free to use me as a reference, if I can be of any help recommending TRIAD to perform steel work on other projects, and to any of your other prospective clients and owners. Of course, we look forward to working with you again in the near future.

Again, thank you for your outstanding efforts and results on this project.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Douglas J. Muirheid', with a long, sweeping underline.

Douglas J. Muirheid
Senior Project Manager

