



September 25, 2007

**To Whom It May Concern**

Project: SanTan Village RSC, Gilbert, Arizona

RE: Triad Steel Services, Inc.  
4020 Industrial Way, Suite 109  
Wickenburg, Arizona 85390  
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Triad Steel was the subcontractor for Kitchell Contractors on the SanTan Village Regional Shopping Center in Gilbert, Arizona. Their subcontract was in excess of \$15 million and included approximately 3,000 tons of structural and miscellaneous steel including steel canopies for the tenant spaces in this open air mall. The project consisted of 15 separate buildings with over 600,000 square feet of one and two story retail and office spaces.

Triad's project manager Jim Dalton provided on site project management for all steel work on this project. This involved managing in-house and multiple out of house detailing firms, fabricators, and erection companies to meet the schedule. He worked closely with Triad's staff and other subcontractors throughout the project.

The project had multiple major re-designs due to Owner tenant issues along with hundreds of smaller revisions throughout the project. Changes came during shop drawings, during fabrication, after erection or at any other not so ideal time. Triad worked thru each issue in a very professional manner and got the job done very close to the original schedule and within the original budget.

Triad was consistently being asked to change directions due to design changes and yet worked with the entire team to make things happen. Value analysis was used on several occasions to avoid huge costs. They kept this project from becoming a disaster on multiple occasions by pulling a rabbit out of the hat.

It was a pleasure working with Triad Steel and I highly recommend them for any structural and miscellaneous steel work and will use them in the future without hesitation.

Sincerely

A handwritten signature in blue ink, appearing to read 'R. Schwab'.

Roger Schwab - Sr. Project Manager  
Cell: 602-390-1328  
Kitchell Contractors

**Kitchell Contractors**

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