



**HEADQUARTERS IN:**

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**COLORADO OFFICE:**

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May 25, 2016

Jim Dalton, Director of Project Management  
TRIAD STEEL SERVICES, INC.  
16605 N. 28<sup>th</sup> Avenue, Ste A102  
Phoenix, AZ 85053

**RE: LETTER OF RECOMMENDATION**

Dear Jim:

Thank you for the professional steel services your firm is providing for Shames Construction at the Serramonte Center project in Daly City, California. This project has had a difficult design and permitting process and you have performed well. Given the critical importance of timeliness and ongoing communication, you have maintained both, while delivering a quality product.

We appreciate having you as part of the core team and look forward to continuing our successful partnership! I would be delighted to recommend you for other projects that are of interest to you. I can be reached at [cshames@shames.com](mailto:cshames@shames.com).

Sincerely,  
SHAMES CONSTRUCTION CO., LTD.

A handwritten signature in blue ink that reads "Carolyn Shames". The signature is written in a cursive, flowing style.

Carolyn Shames  
President + CEO